

GEELY

吉利芝車控股有限公司

GEELYAUTOMOBILE HOLDINGS LIMITED

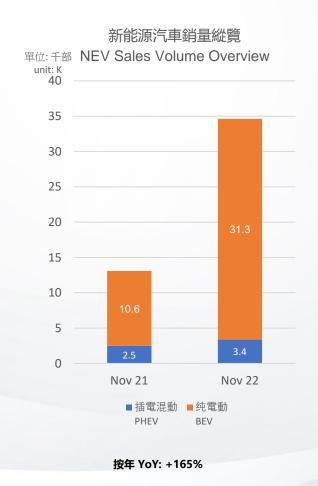
公司介紹演示 Corporate Presentation

2022年12月 December 2022



十一月份銷量縱覽 November Sales Volume Overview











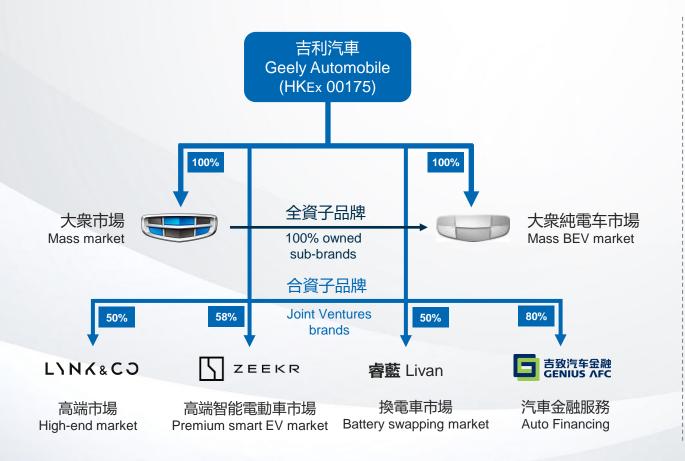






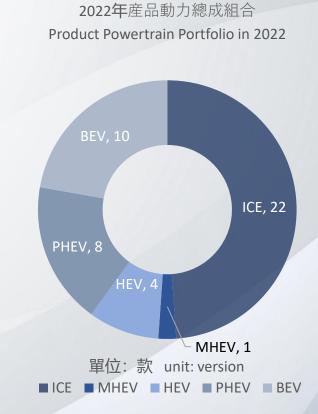
實施多品牌戰略,覆蓋絕大部分汽車消費市場。

Implement multi-brands strategy to cover most of the automobile market.



利用公司動力總成能力提供多元化產品以滿足客戶需求。

Leverage on the company's powertrain capabilities by offering different products to fulfill the customer demands.





吉利品牌

- 針對大衆乘用車市場,以"造 每個人的精品車"爲品牌願景。 推出轎車,SUV,MPV等17款 主要車型。
- 帝豪轎車系列常年爲中國最暢銷自主品牌轎車; SUV銷量爲中國自主前三。
- 吉利品牌2021年H1平均指導價 人民幣7.5萬元。
- 2022年3月開始全面升級動力總成,搭載1.5T四缸發動機。
- 出口東南亞,東歐,中東等多國市場。

- Targeting the mass market. Brand vision: "Making Refined Cars for Everyone". Provide 17 major models covering sedan, SUV and MPV.
- The Emgrand sedan is the most popular sedan model among all the domestic brands in China. SUV sales ranked top 3 in the Chinese market.
- Geely brand 2021 H1 Average Selling Price of RMB 75K.
- New powertrain upgrade starts in March 2022 with a newly designed 4 cylinder 1.5T engine.
- Export to Southeast Asia, Eastern Europe and Middle East countries.

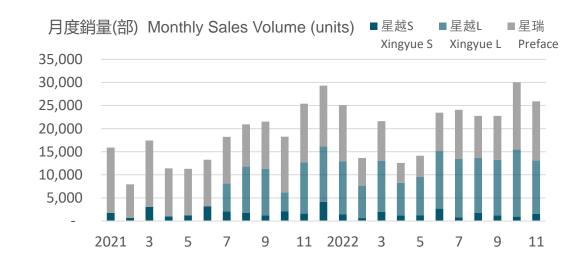
除中國星系列外主要車型月度銷量(部) Monthly Sales Volume of Major Models excl. China Star Series (units) 90,000 80,000 70,000 60,000 50,000 40,000 30,000 20,000 10,000 ■帝豪S ■繽瑞 Boyue/博越L Boyue L **Emgrand** Binyue **EmgrandS** Binrui



中國星系列 China Star Series







- 吉利品牌旗下高端系列,滿足用戶消費升級需求。
- 3款車型基于CMA模塊化架構平臺:星越L、星越S、星瑞。
- 平均指導價為人民幣15萬元以上。
- 星越L混動車型已于2022年3月開始交付。
- High-end series under Geely brand, to fulfill consumption upgrade demand.
- 3 models based on CMA platform: Xingyue L, Xingyue S, Preface.
- Average Selling Price of RMB150K+.
- Delivery of Xingyue L HEV since March 2022.

吉利星越し



尺寸Size:

- 4770*1895*1689 cm
- 軸距 wheelbase: 2845 cm

發動機選擇Powertrain choices:

- 燃油ICE: 2.0TD+7DCT/8AT, max 175Kw, max 350 Nm
- 混動HEV: 3 speed DHT, 4.3L/100Km

智能配置Smart features:

- 5 domain E/E structure
- 3X12.3 inch screens, Qualcomm 8155
- APA/LCC/AEB/LDW/LCA/HUD

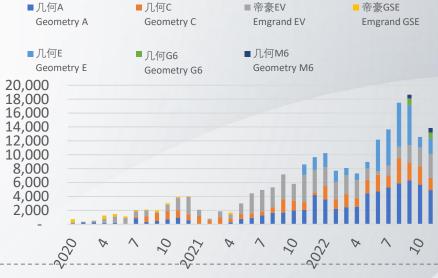


几何汽车





月度銷量(部) Monthly Sales Volume (units)



- 以全球大衆純電車市場爲目標之子品牌。
- 在售主力車型之平均指導價格為人民幣13萬元。
- A00級SUV新產品將於2022年推出。
- A pure electric sub-brand targeting the global mass BEV market.
- Currently major models are launched with Average Selling Price of RMB130K.
- New product A00 SUV will be launched in 2022.

LNNK&CD

- 進入高端市場最成功的自主品牌之一,自2017年12月發運66萬部以上。
- 以開放, 互聯爲品牌精神, 平均指導價至人民幣13萬元以上。
- 基於CMA/SPA/BMA 模塊化架構平臺推出7款車型覆蓋轎車及SUV。
- 自 2021年開始透過訂閱或直銷進入西歐及中東發達國家市場。
- · One of the most successful local brands entered the premium market with 660K+ units delivery since Dec 2017.
- Bold image targeting premium market customers for openness and connectivity to the world as brand spirit, with Average Selling Price of RMB130K+.
- Launched 7 models based on CMA/SPA/BMA platforms cover sedan and SUV.
- Entered developed markets in Western Europe and Middle East countries through reservations or direct sales since 2021.











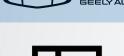


Gothenburg, Sweden









ZEEKR





- 與吉利控股成立之合營公司,占比58%。
- 極氪第二款產品 極氪009已于11月1日上市。
- 極氪001成爲30萬元以上中國品牌純電車銷冠,平均訂單價超33.6萬元人民幣。
- 采用直營銷售方式,2022年底直銷實體(包括極氪中心及極氪空間)店超過260家。
- A joint venture with Geely Holding at 58% shareholding.
- The Second product of Zeekr, Zeekr 009, have been launch on Nov 1st.
- Zeekr 001 has been the top selling pure EV model on 300k+ price range of China domestic brand ,Average Selling Price of RMB335K.
- · Direct selling business model with over 260+ direct sales stores (incl. Zeekr Centre and Zeekr Space) by end of 2022.

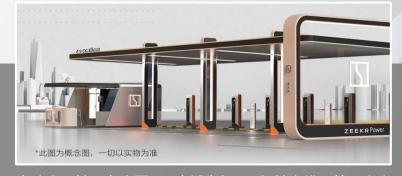
月度交付量(部) Monthly Delivery (units)





11月底,極氪綫下門店共230家

In Nov, Zeekr have 230 off-line stores.



自建充電站已在全國106座城市超570個站上綫。第三方充 電網絡已覆蓋全國336座城市中的近36.7萬個充電終端

Self-built battery charging stations are in operation in 106 cities Note: Off-line direct sales stores include Zeekr Centre, Zeekr Space and Pop-up 3nd 570+ terminals. Nearly 310K third party charging terminals in 331 cities.



- 與力帆科技 (上海交易所:601777) 於2022年以50%/50%比例成立之 合營公司
- 以打造具有競爭力的智能換電產品和服務為目標
- 由2021年公佈之智能吉利2025戰略導向
 吉利將於2025年前推出5款智能換電車型目標銷量達20萬部 吉利將於2025年前在中國設置5,000個換電充電站
- 除換電充電服務及產品外,睿藍亦會在發展初期提供低端內燃機汽車

- A joint venture with Lifan (Shanghai stock exchange stock code: 601777) on a 50%/50% scale was established in 2022
- Targeting to create competitive intelligent battery swapping products and services
- Following Smart Geely 2025 initiative announced in 2021

Geely will launch 5 intelligent BEV models with target sales of 200K units by 2025

Geely will set up 5K battery swapping stations in China by 2025

 Besides battery swapping services and products, Livan will also provide low end ICE cars at the early stage of its development





- 與BNPP PF以80%/20%規模成立的合資企業
- 為吉利品牌提供汽車融資服務:吉利汽車、領 克、幾何、極氪和沃爾沃
- 零售不良貸款(60天以上): 2022年6月僅為0.2%
- J.D. Power 2022中國經銷商融資滿意度調查 零售信貸板塊排名第二
- A joint venture with BNPP PF on a 80%/20% scale
- Provides auto financing services to Geely brands: Geely Auto, Lynk & Co, Geometry, Zeekr and Volvo
- Retail NPL (non-performing loan: 60+ days) at 0.2% in Jun 2022
- Ranked No.2 in the retail credit segment of J.D.
 Power 2022 China Dealer Financing Satisfaction Study

零售合約 (干部) Retail Contracts (thousand unit)



未償還總額(人民幣百萬元) Total Outstanding Loan Assets (RMB Mn)



淨利 (人民幣百萬元) Net Profit (RMB Mn)



零售滲透率 Retail Penetration



CAGR: Compound Annual Growth Rate 年複合增長率



作爲公司主要技術優勢之一,吉利的目標是逐步將大部分車型轉移到模塊化架構。2021年50%的銷售額來自模塊化架構,預計在2022年該佔比會進一步增加。模塊化架構由吉利控股集團授權,並與其他品牌共享,以達至規模經濟。

As one of the company's major technical edges, Geely is targeting to gradually transform most of the models to modular architectures. 50% of the sales were from these platforms in Year 21 and estimated that would be increased further in Year 22. The Modular Architectures are licensed from the parent company and shared between other brands for economies of scale.



- 模塊化架構 (BMA、CMA、SPA、SEA) 覆蓋整個產品線
- A0/A/B/C/D/E 級車款均具有多種動力總成選項
- 先進具彈性的E/E架構



- Modular Architectures (BMA,CMA,SPA,SEA) to cover the entire product line
- A0/A/B/C/D/E segments with versatile powertrain options
- Advanced flexible E/E structure

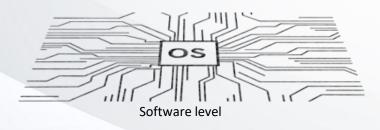


純電模塊化架構旨在構建智能電動汽車生態

The Pure Electrical Modular Architecture is aiming to build up the Smart EV Ecosystem.



Ecosystem level





Hardware level

浩瀚 SEA

Sustainable | Experience | Architecture

- 至2021年止,7個品牌加入浩瀚生態:極氪、吉利、Smart、沃爾沃、極星、路特斯、集度
- 覆蓋 A-E 級的寬帶寬度
- 基于雲端的電鍍零件管理
- 中央系統控制E/E結構
- 2025年達到全自動駕駛
- 浩瀚操作系統建構未來電動汽車生態系統
- 開源電動汽車架構
- Seven brands joined SEA ecosystem by 2021 : Zeekr, Geely, Smart, Volvo, Polestar, Lotus, Jidu
- · Wide Band width covering A-E segment
- · Cloud based electric component management
- Centralized domain control E/E structure
- Fully Autonomous Driving from 2025
- · SEA OS to facilitate the future EV ecosystem
- Open-Source Electric Vehicle Architecture

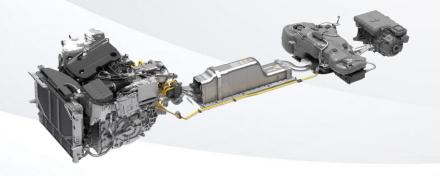
配合動力系統 Geely Technology-Hybrid Powertrain

2022年計劃推出8款搭載雷神Hi-X混合動力車型

Targeted to launch 8 models equipped with Lei Shen Hi-X powertrains in Year 2022







雷神智擎 Hi-X Lei Shen Hi-X

- 世界級模塊化智能混合動力平臺,涵蓋混動、插電混動、 增程式
- 43.32%的世界級熱效率,節油率高達40%
- · 首創三檔混動電驅,最大輸出扭矩4920N•m
- 支持固件遠程升級及20種智能駕駛模式

- World class modular intelligent hybrid platform covering HEV, PHEV, REEV
- World class thermal efficiency of 43.32%, Fuel savings up to 40%
- The first to launch 3-speed Dedicated Hybrid Transmission DHT Pro, Max torque 4920N•m
- FOTA & 20 intelligent driving modes



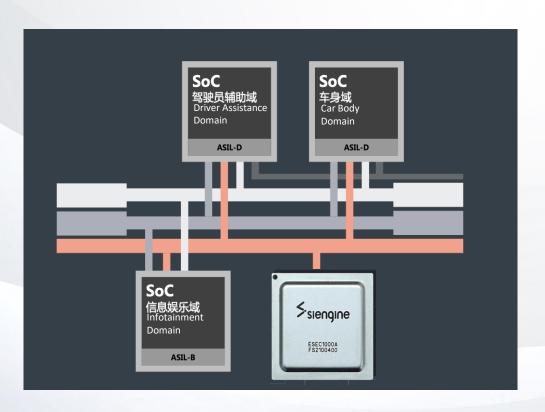
從信息娛樂系統、數字座艙到中央計算的片上系统和操作系統能力

Equipped with SoC and operation system capabilities from infotainment, digital seat to central calculation



億咖通

ECARX



- 入股億咖通,加強智能化佈局
- 於星越L、領克09等車型上成功搭載GEEA2.0架構,智能化體驗顯著提升
- · 億咖通旗下芯擎科技研發的中國第一顆7nm車規級SoC芯片流片成功
- 銀河車機操作系統正式搭載在星越L上
- 吉利汽車成為吉利控股集團智能生態一網三體系的重要參與者
- Being a shareholder of ECARX, strengthen intelligent layout
- GEEA 2.0 architecture has been successfully installed on Xingyue L, Lynk 09 and other models, the intelligent experience has been significantly improved
- China's first 7nm vehicle-grade SoC chip developed by The Core Engine Technology, a subsidiary of ECARX, was successfully taped out
- · Galaxy vehicle operating system is officially installed on Xingyue L
- Geely Auto has become an important participant in Geely Holding Group's intelligent ecology, one network and three systems



模塊化架構專爲未來的全自動駕駛而設計。

The Modular Architectures are designed for Full Autonomous Driving in future.

2021

基本駕駛助理

Basic Driver Assistant

- 大規模部署
- 作為數據收集的基礎
- 影子模式
- 支持OTA升級
- · Mass deployment
- As basis of data collection
- · Shadow Mode
- OTA Mode

2022

結構道路上的 進階自動駕駛

Advanced AD On Structural Road

- 強化連續自動駕駛能力
- 擴展使用場景:跨層泊車、隨機 泊車、特定場景下實現L2/L3
- Maximize the duration of continuous auto pilot
- Rich Scenes; cross-layer packing, random parking, hands-off/eyes off in particular scene

2023

開放道路上的 進階自動駕駛

Advanced AD On Open Road

- 將L4應用于指定區域的停車場、 高速公路、城市等場景
- Apply L4 (unsupervised) to the scenes like parking, highway, urban, etc. in specified regions

2025

全自動駕駛

Fully AD

- 基於全棧SW、高清地圖、 超腦等技術
- 實現全自動駕駛
- Based on technology as full stack SW, HD maps, super brain, etc.
- Achieve fully auto pilot



環境、社會及企業管治 Environmental, Social & Governance ("ESG")



2022年1-11月,新能源汽車銷量達到284,177輛(同比增長335%),佔公司總銷量的22%;純電動車銷量達到224,351輛(同比增長369%),佔公司新能源汽車總銷量的79%。

During Jan - Nov 2022, sales volume of NEVs reached 284,177 units (+335% YoY), accounting for 22% of the company's total sales volume; sales volume of BEVs reached 224,351 units (+369% YoY), accounting for 79% of the company's total NEVs sales volume.



2022年1-11月,極氪001交付量60,604輛,佔公司純電動車總銷量的27%。

During Jan - Nov 2022, deliveries of Zeekr 001 reached 60,604 units, contributing to 27% of the company's total BEVs sales volume.



減少碳排放是應對氣候變化最關鍵的手段,我們進一步提出減碳排放和碳中和目標:

Reducing carbon emissions is the most critical means to address climate change, we further proposed carbon emission reduction and carbon neutrality targets:

 成為首家中國乘用車企業承諾符合科學碳目標倡議(SBTi),並 參與SBTi與其他組織發起的「1.5度企業目標」及聯合國發起「奔 向零碳」運動。

Became the first Chinese passenger car company to commit to aligning with the Science Based Target (SBTi), and participated in the "Business Ambition for 1.5°C" initiated by SBTi & others and "Race to Zero" campaign initiated by the United Nations.

• 短期目標:以2020年爲基準年,2025年單車全生命週期碳排放减少25%以上。長期目標:2045年實現碳中和。

Short-term target: With 2020 as baseline, life cycle carbon emission per car reduced by more than 25% in 2025. Long-term target: Carbon neutrality in 2045.

渣打企業成就大獎 2022



2022年8月,獲得4億美元可持續俱樂部貸款,資金將全部用於新能源汽車研發和生產。此為基於《可持續金融框架》下的首筆貸款,該框架已取得Sustainalytics第二方意見。

In August 2022, we secured a USD 400 million sustainable club loan, which will be fully used for R&D and production of new energy vehicles. This is the first loan based on the Sustainable Finance Framework which has obtained a second party opinion from Sustainalytics.



- 獲得MSCI ESG 評級由BBB提升至A;
 - Received MSCI ESG rating upgrade from BBB to A;
- Sustainalytics ESG 風險評級由中風險提升至低風險;
 - Sustainalytics ESG Risk Rating upgraded from medium risk to low risk;
- 獲得渣打企業成就大獎2022 「可持續企業(環境) 領袖獎」及"安永可持續發展年度最佳獎項2022傑出企業";
 - Received the "Sustainable Corporate (Environmental) Leadership Award" of 2022 Standard Chartered Corporate Achievement Awards and "Ernst & Young Sustainability Excellent Awards 2022 Outstanding Enterprise";
- 在「轉型路徑倡議 (TPI) 」的低碳管理品質評估中,成為首家中國 車企提升至「3級」 (0-4級) ;
 - The first Chinese automobile company upgraded to "Level 3" (Level 0-4) in the low-carbon management quality assessment of Transition Pathway Initiative (TPI);
- 獲選為「恆生 ESG 50 指數」、「恆生可持續發展企業基準指數」及 「富時社會責任指數系列」成份股;
 - Selected as constituent of the "Hang Seng ESG 50 Index", "Hang Seng Corporate Sustainability Benchmark Index" and "FTSE4Good Index Series";
- 在「香港企業可持續發展指數」及「大中華企業可持續發展指數」中位列前20位,並評級爲「成功者」。
 - Ranked in the top 20 of the "Hong Kong Business Sustainability Index" and "Greater China Business Sustainability Index", and rated as "Achiever".













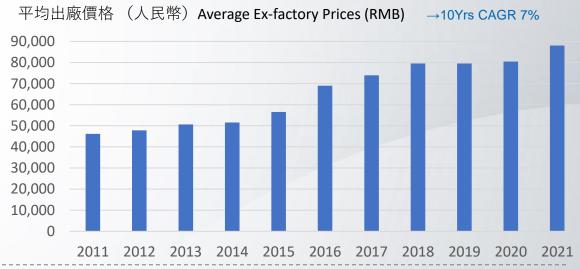


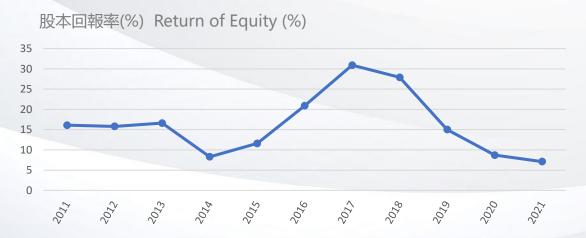


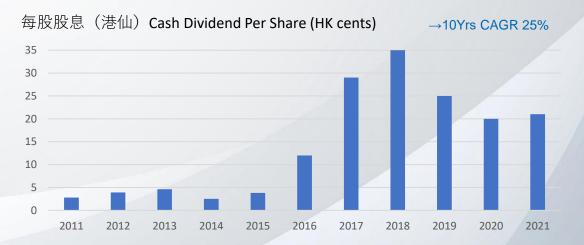














吉利數據 Geely In Figures

起始年份 Year started	1998
總員工人數	47,000 (於2022年6月30日)
Total workforce	47,000 (on 30 th Jun 2021)
工廠設置	11家全資中國工厂
Manufacturing facilities	11 fully owned plants in China
產品	4個模塊化架構(CMA, BMA, SPA & SEA)為主,共推出19個主力車型。
Products	19 major models are launched under 4 main modular architectures (CMA, BMA, SPA & SEA)
服務 Services	超過996家吉利經銷商、237家幾何經銷商、330家領克在中國的經銷商和67家極氪直營店。 29個銷售代理,237個銷售服務網點遍布海外29個國家 (於2021年12月31日) More than 996 Geely dealers, 237 Geometry dealers, 330 LYNK & CO dealers in China and 67 Zeekr direct sales stores. 29 sales agents, 237 sales and service outlets in 29 overseas countries (on 31st Dec 2021)
2021年銷量	1,328,029 部
2021 Sales Volume	1,328,029 units
2021年收益	130億美元
2020 Revenue	US\$13.05 billion
信貸評級	標普: BBB-/穩定; 穆迪: Baa3/穩定
Credit Rating	S&P:BBB-/Stable; Moody's: Baa3/Stable
市值	161億美元(於2022年12月9日)
Market Capitalization	US\$16.1 billion (on 9 th December2022)



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